

Caltrans Statewide Small Business Council – Meeting Record

District 4 Office, 111 Grand Avenue, Oakland, CA 94612

May 18, 2018, 8:30 a.m. to 12:00 p.m.

Action/Task	Who is responsible/ presented	By when	Status
A. Meeting called to order at 8:42 a.m.	Janice Salais, Assistant Director		
B. Action Items to Date – Chair Janice Salais			
Action Items from the March 2015 meeting			
Action Item #11: develop a presentation on DBE goal setting (focused separately on construction and A&E) to be delivered during meetings of the Construction and Professional Services Committees.	Esther Morris, DPAC	7-20-18	ASSIGNED – Update during the July meeting,
Action Items from the January 2018 meeting			
Action Item #2: request OBEO research how to produce a final utilization report.	Anna Silva	7-20-18	ASSIGNED – OBEO continues to work on this Action item; update during the July meeting.
Action Items from the March 2018 meeting			
Action Item #1: Provide the results of the Procurement Fair involving Districts 1, 2 and 3, including evaluation of this joint effort.	DSBLs for Districts 1, 2 and 3	5-18-18	COMPLETED – Rebecca Alexander, District 2 Small Business Liaison, provided the results from the joint Procurement Fair; refer to the District 2 SB Update for further details.
Action Item #2: District reports that are relevant to what the council would prefer to know about in a format that is easy to grasp, for example, use of pie charts to show results of utilization.	Mario Solis and Team, OBEO	7-20-18	ASSIGNED – The District Small Business Liaisons have received and are using the new format provided by OBEO; please see the July district reports.
Action Item #3: provide a presentation that provides an overview and update on the SB1 program.	Carrie Pourvahidi, Caltrans SB1 Program Manager	5-18-18	COMPLETED – Juanita Baier from Ms. Pourvahidi's office provided an overview of SB1 and answered members' questions. Periodic updates will be provided.
Action Items from the May 2018 meeting			
Action Item #1: Provide the link to the CTC website listing CTC projects.	Carole Ching	6-7-18	COMPLETED – The link to the CTC website sent via email to the council members.
Action Item #2: Provide the link to Steven Keck's presentation as recommended by Ryan Chamberlain, Chief Deputy Director, which provides a very informative, logical, explanation of how SB1 funds are distributed.	Carole Ching	6-7-18	COMPLETED – The link to Mr. Keck's presentation during the May 16 CTC meeting was sent via email to the council members.
Action Item #3: Provide the SB1 PowerPoint slides, including performance requirements, from Juanita Baier's presentation to members.	Juanita Baier/Carole Ching	6-7-18	COMPLETED – Both the PowerPoint presentation and performance requirements (federal aid project funding guidelines) were sent via email to the council members.

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Action Item #4: Provide the link to the 2020 Asset Management Plan to members.	Carole Ching	6-25-18	COMPLETED – Link to the Caltrans Transportation Asset Management website which provides access to the California Transportation Asset Management Plan sent to members via email.
Action Item #5: Look into the development of an oversight committee to oversee the DBE Supportive Services contracts.	Anna Silva	7-20-18	ASSIGNED – FHWA is the provider of oversight for the DBE Supportive Services contracts; further discussion and clarification during the July meeting.
Action Item #6: In regards to SB1 funds, are cities held to the same requirements as Caltrans?	Daniel Burke, Local Assistance	6-25-18	COMPLETED – Response from Daniel Burke, Local Assistance, sent to the council via email.
Action Item #7: Provide the status of the DBE Guidelines being developed by OBEO.	Antoinette Wood	7-20-18	ASSIGNED – Update during the July meeting.
Action Item #8: Provide regular SB1 updates to the council.	Janice Salais	7-20-18	ASSIGNED – OBEO will be referring council members to the SB1 website on a once a month basis to get the latest updates on projects and other SB1 activities.
Action Item #9: Provide a document that clarifies the language and the baselines for SB1 and SB103.	Janice Salais	7-20-18	ASSIGNED – OBEO is currently developing a document; further update during the July meeting.
Action Item #10: Disseminate information the Pilot Incubation Program to Caltrans districts.	Matthew Ajiake	7-20-18	ASSIGNED – Update during the July meeting.
Action Item #11: Invite Debbie Lumpkin, Inspector General's Office, to provide a presentation.	Debbie Lumpkin	7-20-18	ASSIGNED – Ms. Lumpkin is scheduled to present during the September council meeting at the District 7 Office in Los Angeles.
A. Welcome and introductions – Chair Janice Salais			
B. Agenda review and Remarks – Chair Salais noted Juanita Baier from the SB1 Program will be presenting for Carrie Pourvahedi, Program Manager; Tanya Little could not make the meeting today. Action Item Review – Chair Salais [please refer to pages 1-2 of this meeting record]			
C. Highlights from the Director's Office – Ryan Chamberlain, Chief Deputy Director			
<ol style="list-style-type: none"> 1. Bijan Sartipi, longtime District 4 Director, has retired – District 4 is currently recruiting for a new District Director; James Davis has been appointed Acting District 4 Director. 2. District 11 is also recruiting for a new District Director now that Laurie Berman has been appointed to be Caltrans Director. 3. Other appointments: <ol style="list-style-type: none"> a. With the retirement of Norma Ortega, Steven Keck has been appointed the new Chief Financial Officer, with Ron Shephard as Division Chief of Budgets. b. Danny Yost has been appointed to be one of Caltrans Legislative Liaisons. c. Debbie Lumpkin was introduced as the newly appointed Deputy Inspector General for Diversity and Small Business Development in the Office of Audits and Investigations. 			

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4. 2018 Medal of Valor – Among the individuals across the state who were recognized this year, were District 3 staff, Jason Heinz, Mathew McCarter, Shawn Morgan, Steven Rhine, and Theodore Sampson. The Medal of Valor is awarded to state employees “who have performed an act of heroism extending above and beyond the normal call of duty or service, performed at personal risk to his or her safety to save human life or State property...”			
5. Workers Memorial held on 4/27/18 in Sacramento – 188 cones signifying a fallen worker since 1921.			
6. SB1 activities			
a. California Transportation Commission (CTC) met in San Diego – Productive discussion with the commissioners on how to grow the industry in preparation for the increase in work anticipated.			
01. As of May 10, \$105 million in awards for capital assistance to modify existing roadways.			
02. More funds have been awarded in the last few days than in the entire history of the CTC, for example \$2.7 billion for safety and related projects, 61 in total.			
b. New guidelines have been adopted and a new 10-year plan – In general, activity has accelerated over the last 18 months.			
c. Focus now is to get the jobs done – The need to grow the industry has been further punctuated, however, the number of bidders has been decreasing – the usual six to eight average has dropped to three to four.			
d. The list of CTC projects can be found on the CTC website, complete with start dates and other essential information.			
7. Mr. Chamberlain will be traveling across the state to promote the benefits of SB1, educating about the projects in the pipeline and what Caltrans would like to accomplish over the next ten years.			
8. Mr. Chamberlain encouraged the council to understand what Caltrans has been doing in their respective districts so they can better spread the word about the benefits of SB1.			
9. Council Member Rodrigo Garcia – How is Caltrans getting the word out to the public? Mr. Chamberlain responded – The Governor has been attending SB1 related events; Caltrans has been working with industry contractors so they have the information needed; while Caltrans cannot directly advocate for SB1, it can talk about the facts, the projects being done, and promote robust communication on SB1. Mr. Chamberlain encouraged the council to look at the SB1 website – http://rebuildingca.ca.gov/ - for more details and facts.			
10. Council Member Paul Guerrero – What about the Supportive Services contracts? Chair Salais – The DBE Supportive Services contracts have not yet been executed, but they will be finalized soon.			
11. Mr. Garcia – Re: Supportive Services contracts, past experience in engaging nonprofit organizations, such as universities, to conduct these contracts has not been good; he suggested going with for-profit entities instead. Mr. Garcia also suggested forming an oversight committee to make sure contractors maintain their stated milestones.			
12. Council Member Zeke Patten – Some districts are not reporting the SB1 related projects they are working on: what is the process to have the districts provide this information? Chair Salais responded Caltrans is working on that matter, and should have more to share during the July meeting.			
13. Council Member Matthew Ajiake – The SB1 Work Group will be looking at:			
a. Challenges and opportunities.			
b. How to best broadcast SB1.			
c. How to get SBs involved.			
d. District 10 will be part of the pilot project the work group will be rolling out.			
e. The group will also be working on an incubation project.			

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<p>f. More details in the months to come.</p> <p>14. Council Member Annie Aguilar stated she uses the link provided by OBEO to post the video on SB1 to explain to her staff on how SB1 works; she has also provided the link to the SB1 website and communicated what she has learned about SB1 to members of her organization as well as the general public.</p> <p>15. Council Member Frederick Jordan – SB1 will be a good opportunity to increase African American DBE participation. Mr. Jordan said he would be happy to work with Mr. Chamberlain through the SBC African American DBE Participation ad hoc committee.</p>			
<p>D. FHWA update – Vincent Mammano</p> <p>1. Sheryl Walker is the current Acting Executive Director.</p> <p>2. Mr. Mammano was enthused to hear the DBE participation rate is currently 13.5%, noting it was a great accomplishment and to keep up the good work.</p> <p>3. TIGER program has been renamed the BUILD TIGER (Better Utilizing Investments to Leverage Development) Transportation Discretionary Grant program – Will be increased to a \$1.5 billion program, which means more funding for all the states. As before, these grants will be awarded on a competitive basis for projects that will have “a significant impact on the Nation, a metropolitan area or a region.”</p> <p>4. Repurposing of earmarks – states will be able to re-use funds not yet expended from the last fiscal year by rolling those funds into another project within a 50-mile radius of the original project.</p> <p>5. Propose for a Reason – Congress must enact this in order for it to be implemented; expect there will be more discussion on infrastructure proposals, but for now, it is still in the early stages of development.</p> <p>6. Civil Rights team in California is filling out – Ms. Losa Smith from Florida will be coming to join the California team in the summer.</p> <p>7. Council Member Matthew Ajiake asked how SB1 is linked to the BUILD TIGER program – Mr. Mammano recommended Mr. Ajiake and his fellow council members watch Caltrans Chief Financial Officer, Steven Keck’s video recording of the presentation he provided the CTC. Mr. Keck’s presentation broke down which projects qualify to receive federal funds and where those funds could be applied. Mr. Mammano stated SB1 is a state project, not federal. The CTC manages SB1 projects, which are conducive to the DBE program; the state decides where to apply federal dollars. Mr. Chamberlain added Mr. Keck’s presentation also provides the dollar limits for various types of projects; he will have the breakdown of the project dollar limits for the July meeting.</p> <p>8. Council Member Lee Cunningham – When a project is federalized, the state now requires 25% Small Business; what is the DBE goal? Mr. Mammano – Federalizing trumps the SB requirement, but DBE goals are determined on a per contract basis. Additionally, federalized projects cannot require SB goals.</p> <p>9. Re: steel tariff, Ms. Cunningham asked if there will be an escalation clause – Yes, escalation clauses can be built into contracts.</p> <p>10. Ms. Cunningham requested data on the size of the DBE and SB – mainly construction firms – who would these firms be? Mr. Mammano directed these questions to OBEO.</p>			
<p>E. District 4 Report – James Davis, Acting District 4 Director</p> <p>Refer to the District 4 reports posted on the OBEO web page.</p> <p>Additional comments:</p> <p>1. Currently focusing on the district’s on-call projects; Mr. Davis feels this will help “spread the SB1 wealth.”</p> <p>2. There is a need to grow the whole industry; the CalMentor program addresses one aspect of this.</p>			
<p>F. District 1 Report – Matthew Brady, District 1 Director</p> <p>Refer to the District 1 reports posted on the OBEO web page.</p> <p>Additional comments:</p> <p>1. Mr. Brady pointed out half of the \$184 million spent by the district was through purchases from the recent Procurement Fair.</p>			

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2. The district report does designate which projects are SB1 funded; the whole last page is devoted to SB1.			
G. District 2 Report – Rebecca Alexander, District 2 Small Business Liaison, for District Director Dave Moore Refer to the District 2 report posted on the OBEO web page. Additional comments: <ol style="list-style-type: none"> The numbers for SB1 change on a daily basis; report provided in the SB Update reflect a snapshot of what the district's SB1 activity looked like at that moment in time. The district's Redding project was just awarded – this is a very significant project for the area. The district is looking for vendors for its service contracts. 			
H. District 3 Report – Stacie Gandy, District 3 Small Business Liaison, for District Director Amarjeet Benipal Refer to the District 3 report posted on the OBEO web page. Additional comments: <ol style="list-style-type: none"> The district has been concentrating on how to grow SBs. The district has also been making changes so it can pay firms sooner, which it hopes will encourage more SB participation. A district based task group has been formed to determine why SBs are not participating in contracts as much as they could; will report on progress at a later date. 			
I. District 5 Report – Julia Bolger for District Director Tim Gubbins Refer to the District 5 report posted on the OBEO web page. Ms. Bolger added the district has been focused on their outreach efforts.			
J. District 6 Report – Amanda Himes, District 6 Small Business Liaison, for District Director Sharri Bender Ehlert Refer to the District 6 report posted on the OBEO web page.			
K. District 7 Report – Shirley Choate, Chief Deputy Director, for Carrie Bowen, District Director Refer to the District 7 report posted on the OBEO web page. Additional comments: <ol style="list-style-type: none"> The district is focusing on growing the industry through CalMentor and several outreach activities. Compass event, April 12 – panel discussion mentioned in particular, which was followed up on the April 26 in regards to African American DBE participation. During the latter April event, problems and solutions were presented. In response, another event on May 26 has been scheduled to maintain momentum on the items brought forward. 			
L. District 8 Report – David Knudsen for District Director John Bulinski Refer to the District 8 report posted on the OBEO web page. Additional comments: <ol style="list-style-type: none"> The district has been focused on SB-oriented events. Outreach efforts have been strong and robust. New District 8 Small Business Liaison will be coming on board in June, Dawn Strough. 			
M. District 9 Reports – refer to the District 9 report posted on the OBEO web page; no representative present.			
N. District 10 Report – Dennis Agar, District Director Refer to District 10 reports posted on the OBEO web page.			

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<p>Additional comments:</p> <ol style="list-style-type: none"> 1. The district continues to meet and exceed goals. 2. Seven SB primes were awarded Director's Orders contracts. 3. Outreach efforts have been vital. 4. Mr. Agar's presentations to stakeholders always includes SB1. 5. Re: SBC SB1 Work Group pilot – determining a project to focus on; looking forward to working with the group. 6. Ms. Cunningham asked what is the district's standard process in selecting SBs for contracts – Mr. Agar responded SBs are a priority, especially for emergency contracts, Minor B, and Directors Orders. 7. Greg Lawson added the District 10 website provides a link for contractors to connect directly with the district. 			
<p>O. District 11 Reports – Cory Binns, Acting District Director Refer to District 11 reports posted on the OBEO web page. Additional comments:</p> <ol style="list-style-type: none"> 1. District 11 also considers SB a priority when selecting contractors. 2. Mr. Binns attended the African American DBE Participation Work Group and the Commodities Committee meetings – good conversation, and Mr. Binns will be working on a few action items. 3. Mr. Binns noted he is interested in hearing more about how to increase African American participation – He has been pulling the district's numbers on this, and has had his staff do more grassroots outreach to bring in African American firms, but their response remains very low – the district needs help. 			
<p>P. District 12 Report – Bob Adams, District 12 Small Business Liaison, for Acting District Director Adnan Maiah Refer to District 12 report posted on the OBEO web page. Additional comments: The district welcomed a new staff member, Mirley Vargas, who will be focused on outreach.</p>			
<p>Q. SB1 Update – Juanita Baier for Carrie Pourvahidi, Caltrans SB1 Program Manager</p> <ol style="list-style-type: none"> 1. PowerPoint presentation provided – notes handout will be sent to members. 2. Not all funds generated by SB1 will be coming to the state – half is going to local agencies. 3. Oversight is being provided by the CTC. 4. Currently, there are 27 projects approved worth a total of \$3.8 million. 5. Funds to support planning and sustainable grants to local agencies. 6. Will require up to 100% increase in participation in procurement for SB, DBE, and DVBE – based on what the current level of participation is. Chair Salais stated OBEO is working with Ms. Pourvahidi's office to monitor this; ultimately, Caltrans would like to see participation increase as much as possible. Ms. Silva, OBEO, has been compiling data since 2017; will be comparing statistics before SB1 as a baseline. OBEO anticipates more precision, which will inform how Caltrans moves forward. 7. Mr. Chamberlain stated Caltrans is working to clarify procedures. 8. Office of the Inspector General – to provide accountability; first report has been released. 9. Guidelines have been adopted and released. 10. Proposition 69 ensures funds generated by SB1 will be used for transportation purposes. 11. Website – can provide added detail and clarity. 			

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<p>12. Performance measure requirements – Ms. Baier will provide to OBEO to be sent to members.</p> <p>13. Strategic Plan – The 2020 plan has been completed and is in place; a link will be sent to OBEO to be sent to members.</p> <ol style="list-style-type: none"> Currently at the end of the first 5-year plan. In the process of revising the plan to prepare for the next five years. The CTC and the IG's office will be overseeing the implementation of the plan and how the money is being invested. A list of projects to be awarded over the next 10 years is available for review. CTC oversees all other programs outside of Caltrans; the website will cite who is responsible for each project. <p>Other discussion:</p> <ol style="list-style-type: none"> Council Member Matthew Ajiake – Determining a baseline will be very important, considered an opportunity for improvement. Ms. Cunningham – The author, legislators, the agency, public perspectives, language must be clear; however, how the funds will be divided is not clear. Mr. Guerrero – There needs to be clarification on what funds are for training. Chair Salais mentioned involvement with the California Workforce Development Board; will share with the council as that collaboration develops. 			
<p>R. Meeting record approval</p> <ol style="list-style-type: none"> Motion to approve the meeting record with corrections as brought forth by Council Member Eddy Lau, for March 16, 2018, Council Member Matthew Ajiake; motion seconded by Council Member Debbie Hunsaker. No further discussion; no abstentions, none opposed. The ayes have it, with amendments, motion carried; the meeting record of March 16, 2018 is approved. 			
<p>S. Construction Committee – Ruth Bley, Committee Member, for Debbie Hunsaker/Rebecca Llewellyn</p> <ol style="list-style-type: none"> The committee members will be bringing more concrete information regarding issues raised. Prompt pay <ol style="list-style-type: none"> Shirley Choate, District 7, stated payment is usually issued within a certain amount of time contingent on timely submission of information; perhaps benchmarking might be a way to address this issue. Education might also be a way to address prompt pay. Material on hand – Ms. Hunsaker and Ms. Llewellyn will be collaborating with the Commodities Committee and Andy Alvarado of District 3 to work on standardizing specs; intent is to implement once determined. Council Member Rick Fowler - Workers compensation and unemployment insurance rates are very high for SBs. Should OCIP be reinstated? Committee members supported increasing the SB preference. 			
<p>T. Local Assistance/Professional Services Committee – Eddy Lau, Chair</p> <ol style="list-style-type: none"> Esther Morris, Caltrans – DPAC (Division of Procurement and Contracts) is planning to pilot five A&E projects; features multi-phasing and special deliveries; thus far, one has been selected while the remainder are in process. Hopeful that this will prove to be beneficial for SBs, and they look forward to procedures becoming permanent. DBE Supportive Services contracts – Propose an oversight committee to oversee the three contracts. The committee members asked if the universities being considered have the appropriate qualifications as for-profit contractors. 			

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3. Tracking and monitoring DBE and other statistics – Anna Silva provided reports as well as two tutorials before the committee meetings on Thursday; only one council member attended, to which Mr. Lau voiced his disappointment.			
4. The committee reviewed the 2018 goals and objectives.			
U. Commodities Committee – Zeke Patten, Chair			
1. The committee reviewed its 2018 goals and developed an action plan to move forward.			
2. Question arose regarding SB1: does the 25% SB requirement for Caltrans construction goals apply to procurement? Chair Salais responded Caltrans already is working very hard on procuring from SBs and DVBES.			
3. Requesting report on Caltrans procurement of supplies over the past five years.			
4. Suggestion: sponsor an event focused on pulling primes together – primes attend a session where SBs provide five minute presentations to basically introduce themselves to the primes. Intent is to increase and broaden primes’ awareness and knowledge of SBs available to do contracted work.			
5. Ms. Cunningham requested number of contracts as opposed to dollars spent in the OBEO reports - this will help firms grow.			
V. African American DBE Participation Work Group – Eddy Lau, Chair			
1. April 12 event planned at the District 6 Office in Fresno – The event was well attended. It was opened by Mike Weber, Caltrans; unfortunately, there was not enough lead time to arrange for more senior management to attend – lesson learned. Nearly 50 firms that attended were interested in SB Certification and the City of Fresno; 25 firms wanted to complete their DBE application – Mr. Touré will be following up with them. As based on certification results, Mr. Touré considers this to have been a successful event.			
2. The next event will be in District 11.			
3. The committee is looking into organizing an event to involve Districts 7, 8, and 12.			
4. Template for organizing such events – A draft has been started; currently gathering feedback from the council members. Will McClure, FHWA, suggested the committee focus on making these events more efficient.			
5. Cory Binns, District 11, noted District 11 has conducted extensive outreach to the African American community, but with disappointing results; looking forward to working with the committee to improve.			
6. Mr. Jordan thanked Caltrans management and staff for participating in the meeting; statistics for African American DBE participation remain extremely poor. Mr. Jordan is looking forward to working again with Mr. Chamberlain on this matter. With the Disparity Study coming, there will be a good opportunity to improve African American DBE participation and utilization.			
7. Mr. Chamberlain noted Caltrans is working to improve utilization, not just with African American community, and encouraged other District Directors to do so, as well.			
W. SB1 Work Group – Matthew Ajiake			
1. The work group met in May, and will be meeting outside the regular SBC meetings.			
2. Mr. Ajiake requested Mr. Chamberlain be open to issues raised as they are revealed.			
3. The charter does speak to the work group’s role as a think tank.			
X. OBEO Reports – Anna Silva			
1. Ms. Cunningham requested further breakdown re: suppliers; will be working with Ms. Silva on this.			
2. Mr. Jordan – The DBE program is supposed to help firms become competitive; need to grow more DBE primes. One day the DBE program may not exist – we need to prepare for that day.			

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3. Mr. Mammano – These reports offer a level of transparency that did not exist six years ago. Caltrans is going in the right direction as based on the data presented; it informs next steps. Mr. Mammano applauded the work being done by Ms. Silva and her team.			
Y. New Business - please refer to the Action Item list on pages 1 and 2 of this meeting record.			
Z. Public Comment			
1. James McGhee – In regards to SB1: is the information sent out include cities and local contacts? Where are the decisions being made? Mr. Chamberlain – the SB1 website is the main source of information about SB1 related projects and activities. Local partners have been asked to submit information about their activities; website is constantly being improved, however, the breadth of information available is still somewhat limited.			
2. Ms. Cunningham – in regards to SB1, are cities held to the same requirements as Caltrans?			
3. Danny Garza – Caltrans needs to get Cal OSHA involved with apprenticeship programs.			
4. Council Member Pete Varma – Outreach calls received from primes were not very informative and did not promote participation. In regards to the Construction Committee – increasing the capacity of businesses owned by women, minorities, veterans, and identifying upcoming contracts to match-make with these firms per district, will be a focus.			
5. Ms. Cunningham – Big contractors are looking to us for help to make their work easier. What Mr. Varma shared makes valid points.			
Meeting adjourned – meeting adjourned at 12:00 p.m.			
Next meeting: July 20, 2018, Sacramento.	Carole Ching		

DOCUMENTS included in the meeting packet and/or distributed at the meeting:

- Meeting agenda
- Draft of meeting record, March 16, 2018 SBC meeting
- Award Tracker, March 2018
- OBEO Reports:
 1. DBE Commitment on Federal-Aid Projects, April 2018
 2. DBE Commitment at Award by District, April 2018
 3. DBE Commitment at Award on Federally Funded Major Construction Contracts, April 30, 2018
 4. DBE Commitment at Award on Federally Funded A&E and Minor B Contracts, April 30, 2018
 5. DPAC State Funded Contract and Procurement Activity Report, Cumulative 1st through 3rd Quarters, FY 2017-18
- District 1, SB Update/Look Ahead
- District 2, SB Update/Look Ahead
- District 3, SB Update/Look Ahead
- District 4, SB Update/Look Ahead
- District 5, SB Update
- District 6, SB Update

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- District 7, SB Update/Look Ahead
- District 8, SB Update
- District 9, SB Update/Look Ahead
- District 10, SB Update/Look Ahead
- District 11, SB Update/Look Ahead (Construction & Maintenance)
- District 12, SB Update/Look Ahead

PRESENT

Council Members:

1. Aguilar, Annie
2. Ajiake, Matthew
3. Bley, Ruth (Alternate)
4. Chaudhary, Arvin
5. Chen, Lynn
6. Cunningham, Lee
7. Garcia, Rodrigo
8. Garza, Danny (Alternate)
9. Goehring, Nicole (Alternate)
10. Guerrero, Paul
11. Hou, Johnathan
12. Hunsaker, Debbie (Teleconference)
13. Jordan, Frederick
14. Lau, Eddy
15. Leung, Albert
16. Louie, Frank
17. Marquez, Shannon (Teleconference)
18. McGhee, James (Alternate)
19. Patten, Zeke
20. Touré, T'Shaka (Teleconference)
21. Varma, Pete

Caltrans Staff:

1. Chamberlain, Ryan, Chief Deputy Director
2. Salais, Janice, Assistant Director, OBEO & Council Chair

3. Adams, Bob, District 10 (Teleconference)
4. Agar, Dennis, District 10
5. Alexander, Rebecca, District 2
6. Alvarado, Andy, District 3 (Teleconference)
7. Baier, Juanita, SB1 Program
8. Bata, Amer, District 11
9. Benipal, Amarjeet, District 3
10. Binns, Cory, District 11
11. Bolger, Julia, District 5 (Teleconference)
12. Brady, Matthew, District 1
13. Burke, Daniel, Local Assistance
14. Ching, Carole, OBEO
15. Choate, Shirley, District 7
16. Davis, Jim, District 4
17. Elkins, Susan, District 3 (Teleconference)
18. Gandy, Stacy, District 3 (Teleconference)
19. Gongora, Michelle, District 11 (Teleconference)
20. Gouthier, Cheri, District 11 (Teleconference)
21. Himes, Amanda, District 6
22. Knudsen, David, District 8 (Teleconference)
23. Lawson, Greg, District 10 (Teleconference)
24. Markham, Kelly, District 7 (Teleconference)
25. McElhinney, Dan, District 4
26. Moore, Dave, District 2
27. Morris, Esther, DPAC
28. Okpala, Meshack, District 3

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29. Sah, Kamal, Local Assistance
30. Silva, Anna, OBEO
31. Simpson, Lea, DRMT
32. Singh, Nicolas, Labor Compliance
33. Singh, Sanjay, OBEO (Teleconference)
34. Winston, Gina, District 1 (Teleconference)
35. Wood, Antoinette, OBEO
36. Zhang, Ray, Local Assistance

Guests:

1. Butcher, Raewyn
2. Lumpkin, Debbie, IG's Office
3. Mammano, Vincent, FHWA0
4. McClure, Will, FHWA